August, 2012

2012 Satisfaction Survey Project executive summary

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2012 Survey Project goal

Gather data against which to measure improvement and to incorporate into planning processes and Board of Education decisions regarding school satisfaction and improvement.

Key findings of the 2012 survey

Results are very similar to those of the 2011 surveys. There was little change in the major themes and generally stable results on most questions.

- Staff does a good job: Generally high satisfaction with teachers and support staff.
- Schools are safe. Generally high satisfaction with student safety.
- Schools are well maintained. Generally high satisfaction with maintenance and schools as good neighbors.
- Work is satisfying: High staff satisfaction with their work's importance and challenge, and the opportunities to learn and grow. This year's results showed some concerns around involvement in decision-making.

- Excellence without exception: Opinions on teaching and learning remain mixed, with parents and students ranking "challenging curriculum" among the areas of lowest satisfaction.
- Address social-emotional environment: This year's rankings on questions around respect, gossiping and bullying showed some movement but continue to raise concerns.
- Manage facilities and finances well: Satisfaction with space adequacy, portable classrooms and financial management continue to raise concerns.



Introduction

Survey results set the stage for deeper inquiry

Satisfaction is the outcome of a complex relationship of factors which survey results begin to reveal. The survey results set the stage for deeper inquiry and fact finding by raising questions and promoting discussions. Survey results are limited by the questions that were asked, by the responses available to pick from and by the composition of the respondent groups. Results can be influenced by timing or proximity of events to the survey. The data do not provide quick answers, but used along with other sources of feedback help paint a picture of stakeholder satisfaction.

Survey process

An open invitation was extended to stakeholders to take the anonymous, online survey. Staff and students were given time during the school day to take the survey. Parents, community members and 2011 Hadley graduates were invited and encouraged to participate. The survey was publicized via E-News, Triblocal.com, Glenellynpatch.com, and in Chamber of Commerce E-blasts.

The district conducted three student surveys: grades 4 and 5, Hadley, and alumni from the Hadley class of 2011. Students could answer "Yes," "No," or "Don't Know." The district conducted four adult surveys: Staff, Hadley Parents, Elementary Parents and Community Members. Adult respondents selected answers from a five-point scale, 1 being highly dissatisfied, and 5 being highly satisfied, or 1 being strongly disagree and 5 being strongly agree (to a positive statement). They could also select "Don't Know."

About in-house survey data

The district chose to develop and conduct surveys in-house rather than contract with a professional opinion research consultant. This is because the board and administration felt that the ability to conduct surveys economically offset the limitations of using in-house surveys. Much of the value of a satisfaction survey process is in trend data that comes with repetition over time; however every survey repetition costs money when using professional polling services. Participants were not scientifically selected and do not constitute representative random samples. Respondents were on the honor system as far as belonging to the stakeholder group and taking the survey one time only.

Notes on analysis

- As a general observation, satisfaction is higher the closer the relationship; staff satisfaction being the highest in most areas and community satisfaction being the lowest in most areas. Satisfaction levels are mostly moderate to high-moderate.
- The Likert Scale responses were converted to index scores, or mean scores, for easier analysis and comparisons. The data in the summary is rounded to one decimal place.
- Staff and student response rates are high enough to provide confidence in the quality of the data. The response rate of the parent surveys would be high enough to provide confidence; however, the makeup of the sample does not represent the makeup of the overall parent population.



Introduction continued

- Responses to the alumni and community surveys were too few and unrepresentative to provide confidence in the data. These results have more in common with focus group data.
- The results are compared with the 2011 survey; however, two years of data does not constitute trend data. In general, there was little change among those items which ranked highest/lowest.
- Response rate was down for all stakeholder groups except students; we
 can speculate about why; perhaps survey fatigue and general lack of
 time contributed to this.

About year-to-year comparisons

We need to be cautious about drawing conclusions from the year-to-year comparisons. We have two years of data and should have at least three years before we can begin to identify trends. Also, while the survey process and questions are the same as last year, the respondents have changed. For the parent, community and staff survey, we do not know how many of the respondents took the survey both years; for the student surveys, there is respondent turnover due to grade changes, students leaving and new students joining the district. With some exceptions, changes between 2011 and 2011 are small, and with only two years to compare we don't know if changes indicate the start of a trend or are an anomaly. Areas where we see a bigger year-to-year change may be fertile ground for exploration through focus groups, staff conversations and targeted surveys.

Key system measures: Results on most of the key system questions shown on pages 3 and 4 show little movement: overall satisfaction with the district, pride in the schools, overall satisfaction in the areas of finances, facilities, and stakeholder relations all are stable.

Social-emotional data: For the most part, year-to-year results on the system measures of social-emotional factors are also stable, although there were some noticeable changes on a few questions. This is interesting because two major social-emotional learning initiatives were launched in 2011-2012: PBIS and the "Culture of Care" bully-prevention work. Where scores improved, can we tie that to these programs? Where scores dipped, can we tie that to a heightened awareness of what constitutes appropriate behavior? Further inquiry may help us find those answers.

Highs, lows and change: This summary presents an overview of each stakeholder group by showing the highest scores and the lowest scores. It also reports the items on which there was the greatest movement between 2011 and 2012. Overall, Hadley parent results have a wider range of scores and show more year-to-year movement than any other group. Note: this report deliberately avoids use of terms "improvement" or "decline" because a comparison of two years of data is not enough to indicate a trend.



Introduction continued

Response rates

	2011	2012
Staff	. 222 (77%)	279 (65%)
Hadley parents	. 242 (23%)	252 (17%)
Elementary parents	. 389 (22%)	352 (19%)
Gr. 4-5 students	. 702 (86%)	686 (88%)
Hadley students	. 971 (80%)	972 (80%)
Community	. 76	61
Alumni (freshmen)	. 43	14

Next steps

The data will be used by the administration and the Teams for Excellence in context with other sources of stakeholder feedback to strengthen planning and continuous improvement processes. The Continuous Improvement Team will further review the results in light of the district scorecard, the administration will use them in its goal-setting process, and the Building Leadership Teams will use the data in their school improvement plan processes. The Board of Education may use this information as it prioritizes and plans for improvement. This Executive Summary will be communicated to internal and external stakeholders through a number of channels.

- Surveys measure opinions
 of the particular respondents
 at a given point in time
- Survey data do not provide answers, but are a starting point for further inquiry
- We have two years of data;
 three is the minimum needed
 to identify trends
- Respondents do not represent a scientifically random sample



System-wide data: Below is big picture satisfaction information on a range of key questions.

Satisfaction with District 41 2011 2012	Satisfaction / stakeholder relations 2011 2012	Prepares children for the future 2011 2012
Staff 4.2 4.1	Staff	Staff 4.0 4.0
Hadley parents 3.3 3.3	Hadley parents 3.1 3.3	Hadley parents 3.2 3.1
Elementary parents 3.8 3.8	Elementary parents 3.6 3.7	Elementary parents 3.7 3.8
Community 3.3 3.4	Community 3.2 2.9	Community 3.7 3.5
Proud of District 41 schools 2011 2012	Satisfaction / student safety 2011 2012	D41 uses money and resources well
Staff 4.4 4.3	Staff 4.4 4.5	2011 2012
Hadley parents 3.3 3.3	Hadley parents 3.8 3.9	Staff
Elementary parents 3.8 3.8	Elementary parents 4.2 4.3	Hadley parents 2.9 3.2
Community 3.3 3.6	Community 4.4 4.3	Elementary parents 3.4 3.6
Gr. 4-5 students78%. 77%	Gr. 4-5 students 89% 87%	Community 3.1 2.9
Gr. 6-8 students 45%. 41%	Gr. 6-8 students 78% 75%	
		Adequate space for students 2011 2012
Satisfaction / academics 2011 2012	Provides challenging curriculum 2011 2012	Staff
Staff 4.2 4.2	Staff 4.2 4.2	Hadley parents 2.9 3.2
Hadley parents 3.3 3.4	Hadley parents 3.3 3.3	Elementary parents 3.1 3.4
Elementary parents 3.7 3.8	Elementary parents 3.7 3.7	Community 3.5 2.9
Community 3.5 3.8	Community 3.8 3.8	
	Gr. 4-5 students 30% 29%	Satisfaction/Board 2011 2012
Satisfaction / finances 2011 2012	Gr. 6-8 students 40% 38%	Staff
Staff 3.9 3.9		Hadley parents 3.2 3.2
Hadley parents 2.9 3.3	Meets the needs of all students 2011 2012	Elementary parents 3.5 3.6
Elementary parents 3.5 3.6	Staff 3.7 3.7	Community 3.1 3.1
Community 3.2 3.1	Hadley parents 3.2 3.1	
	Elementary parents 3.5 3.6	Satisfaction /administration 2011 2012
Satisfaction / facilities 2011 2012	Community 3.3 3.4	Staff 3.8 3.7
Staff 3.7 3.7		Hadley parents 3.1 3.0
Hadley parents 3.2 3.5		Elementary parents 3.5 3.6
Elementary parents 3.5 3.6		Community 3.0 2.8
Community 3.4 3.4		



System-wide data continued

Satisfaction / principals 2011 2012	D41 provides a good value in education
Staff	2011 2012
Hadley parents 3.1 2.9	Staff
Elementary parents 3.7 3.8	Hadley parents 3.0 3.2
Community 3.4 3.1	Elementary parents
	Community 3.5 3.2
Satisfaction / teachers 2011 2012	
Staff 4.5 4.5	Satisfaction / communicating with the public
Hadley parents 3.7 3.5	2011 2012
Elementary parents 4.0 4.1	Staff 4.1 4.0
Community 4.0 4.0	Hadley parents
	Elementary parents3.9 3.9
Satisfaction / support staff 2011 2012	Community 3.4 3.3
Staff 4.4 4.5	
Hadley parents 3.6 3.5	Would you recommend your school/D41?
Elementary parents 4.1 4.2	2011 2012
	Staff
D41 makes good decisions on behalf of children	Hadley parents 3.4 3.3
2011 2012	Elementary parents3.9 3.9
Staff	Community 3.4 3.6
Hadley parents 3.2 3.2	
Elementary parents 3.8 3.8	
Community 3.3 3.4	



Social-emotional data: Below is information related to the social-emotional climate of the schools.

Staff 3.7	Other children treat me respectfully	
Hadley parents 3.3 3.5	2011 2012	Gossip not a problem among students
Elementary parents 4.1 4.2	Gr. 4-5 students 77% 77%	2011 2012
Community 3.7 3.7	Gr. 6-8 students 74% 69%	Staff
		Hadley parents 2.8 2.3
Keep children safe 2011 2012	Children treat each other with respect	Elementary parents 3.3 3.4
Staff 4.4 4.4	2011 2012	
Hadley parents 3.8 3.9	Staff 3.7	Kids are too gossipy 2011 2012
Elementary parents 4.2 4.3	Hadley parents 3.1 3.0	Gr. 4-5 students 34% 42%
Community 4.3 4.3	Elementary parents 3.8 3.8	Gr. 6-8 students 50% 57%
Gr. 4-5 students 89% 87%	Gr. 4-5 students 31% 33%	
Gr. 6-8 students 78% 75%	Gr. 6-8 students 19% 21%	Bullying not a problem among students
		2011 2012
Child looks forward to school 2011 2012	Adults treat children with respect	Staff
Staff 4.3	2011 2012	Hadley parents 2.8 2.6
Hadley parents 3.3 3.3	Gr. 4-5 students 81% 77%	Elementary parents 3.3 3.4
Elementary parents 4.1 4.2	Gr. 6-8 students 52% 52%	
Gr. 4-5 students 67% 66%		Have you ever been bullied
Gr. 6-8 students 50% 50%	Most kids are friendly 2011 2012	at school 2011 2012
	Gr. 4-5 students 81% 82%	Gr. 4-5 students 40% 42%
Child looks forward to lunchtime 2011 2012	Gr. 6-8 students 73% 68%	Gr. 6-8 students 39% 38%
Gr. 4-5 students 90% 92%		
Gr. 6-8 students 90% 86%	I am treated fairly at school 2011 2012	Are you ever worried about being bullied?
	Gr. 4-5 students 76% 77%	2011 2012
Teachers know child well 2011 2012	Gr. 6-8 students 72% 72%	Gr. 4-5 students 29% 31%
Staff 4.4 4.5		Gr. 6-8 students 27% 26%
Hadley parents 3.3 3.5	Conflicts resolved quickly, fairly	
Elementary parents 4.2 4.2	2011 2012	Do you have at least one good friend at school
	Staff 3.7	2011 2012
	Hadley parents 3.1 3.0	Gr. 4-5 students 97% 98%
	Elementary parents 3.7 3.8	Gr. 6-8 students 97% 97%



Staff survey

279 of 430 staff members took the survey, a 65% response rate.

Respondents were distributed pretty equally among schools. 66% of respondents were certified staff.

Highest satisfaction

I often do more than is expected of me 4.8
I know my work is important
Satisfaction with teachers4.5
Parents are welcome in my building 4.6
I find my work challenging
Staff members respect confidentiality of
student information
Treat community members respectfully 4.5
Satisfaction with support staff
Keep children safe
Provide appropriate open-house opportunities 4.5
I know what is expected of me at work 4.5
Most teachers know their students well 4.5
I'm prepared to manage my classroom effectively 4.5
I feel safe at work 4.5

Lowest satisfaction

Gossip is not a problem among students
at my school
Bullying is not a problem at my school 3.2
Provide adequate space for students
My opinions about school matter
Teaching science
Use portable classrooms as an
alternative to enlarging schools
Teaching social studies
Gossip among staff members is not a problem $\dots 3.6$
I have adequate opportunities to be involved in
workplace decisions
I know what is going on at my building and why 3.4 $$
Teaching citizenship
I feel that workplace stress is manageable
The district uses money and resources well 3.0



Staff survey

Rankings showing the most change year-to-year	2011	2012	
Rankings showing the most positive movement			
Children know what is expected	4.1	4.3	
Teaching children to be respectful	3.7	3 . 9	
Bullying is not a problem at my school:	3.0	3.2	
Rankings showing the most negative movement			
My opinions about school matter	3.6	3 . 3	
Opportunities to learn appropriate technology skills	4.5	4.2	
If I have a question or concern about a workplace matter, I can usually get it resolved \dots	4.1	3 . 9	
Involve community members in decision making	4.1	3 . 9	
Consider diverse opinions	4.0	3 .8	
Building is headed in the right direction	4.0	3 .8	
The rules for staff are fair	4.4	4.2	
Teaching art	4.4	4 .2	



Hadley Parent survey:

252 Hadley parents responded. Assuming each respondent represented one family, this is a 17% response rate. Respondents were mostly white females.

Highest satisfaction

Lowest satisfaction

Gossip is not a problem among students
at my child's school
Bullying is not a problem at my child's school. $\dots 2.6$
Satisfaction with principals 2.9
Children treat each other with respect
at school
Assign an appropriate level of homework 3.0 $$
Satisfaction with administration
Teach children to be critical thinkers
Conflicts resolved quickly and fairly 3.0
Appropriate parent-teacher conferences3.0
Planning for the future
Preparing children for the future
Meeting the learning needs of all children 3.1
Preparing children for the next grade 3.1
Helping me understand how to help my child 3.1



Hadley Parent survey

Rankings showing the most change year-to-year	2011	2012	
Rankings showing the most positive movement			
School registration runs smoothly		3.5 3.9	
Communicate with the public		3.3 3.7	
Maintain an informative Web site		3.3 3.7	
Consider diverse opinions		3.0 3.4	
Opportunities for parents to be involved		3.2 3.6	
Providing information about its finances		3.2 3.6	
Appropriate open-house opportunities		3.0 3.4	
Respond to questions from the community		3.1 3.5	
Parents feel welcome at school		3.1 3.5	
Appropriate parent-teacher conferences		2.7 3.0	
Satisfaction with finances		2.9 3.3	
I know what school expects from me		3.3 3.8	
Buildings/grounds clean and well-maintained		3.5 4.0	
My child knows what is expected at school		3.6 4.1	
Schools are considerate neighbors		3.4 4.0	
Use of portable classrooms as an alternative to enlarging schools		2.9 3.4	
Rankings showing the most negative movement			
Gossip is not a problem among students at my child's school		2.8 2.3	
Bullying is not a problem among students at my child's school		2.8 2.6	
Teaching writing		3.0 2.8	
Satisfaction with principals		3.1 2.9	



Elementary Parent survey:

389 elementary parents responded. Assuming each respondent represented one family, this is a 19% response rate. Respondents were mostly white females.

Highest satisfaction

My child knows what is expected at school 4.4 $$
Schools are considerate neighbors 4.3
School registration runs smoothly
Make parents feel welcome at school 4.2
School buildings and grounds are clean, well-maintained 4.2 $$
Provide ample opportunities for parents to be involved $\ \ldots \ \ 4.2$
The rules are fair at my child's school
My child looks forward to going to school 4.2
My child's teachers know my child well 4.2
Satisfaction with support staff 4.2
Teach children to be respectful 4.2
Keep children safe

Lowest satisfaction

Use portable classrooms as an
alternative to enlarging schools
Provide adequate space for students
Gossip is not a problem among students
at my child's school
Teaching Writing
Bullying is not a problem at my child's school 3.4
Teaching Science
Teaching Social Studies
Plan for the future
Assign an appropriate level of homework



Elementary Parent survey

Rankings showing the most change year-to-year	2011	2012	
Rankings showing the most positive movement			
Satisfaction with support staff	4.1	4.2	
Meet the learning needs of all children	3.5	3.6	
Gossip is not a problem among students at my school	3.3	3.4	
Conflicts resolved quickly and fairly	3.7	3.8	
Provide information about its finances	3.7	3.8	
Satisfaction with finances	3.5	3.6	
District 41 collaborates effectively	3.7	3.9	
District 41 uses its money and resources well	3.4	3.6	
Provide adequate space for students	3.1	3.4	
Rankings showing the most negative movement			
Informative Web site	4.1	4.0	
Respond promptly to community	3.9	3.8	
School registration runs smoothly	4.4	4.3	
Teaching writing	3.5	3.4	



Community survey:

This survey was for residents who do not have children in our schools *at this time*. 61 community members took the survey.

Highest satisfaction

Children safe
Schools/grounds clean and well-maintained 4.2
Schools are considerate neighbors4.1
Equip schools with technology for learning $\dots \dots 4.1$
Teach technology4.0
Teachers4.0
Teach the basics
Satisfaction with academics
Appropriate and challenging curriculum 3.8
Portable classrooms
Teach children to be respectful 3.7
Proud of District 41 schools
Recommend District 41 schools

Lowest satisfaction

Satisfaction with administration $\dots \dots 2.8$
Long-Range Plan 2.9
The district uses money and resources well $\ldots\ldots2.9$
Satisfaction with stakeholder relations 2.9
Involve community members in decision making 3.0 $$
Consider diverse opinions
Satisfaction with Board of Education $\dots\dots\dots3.1$
Respond promptly to questions from
the community
Satisfaction with finances
Satisfaction with principals
Information to the community about its finances $\ \ldots \ 3.2$
Good value in education
District 41 is involved in and is supportive
of civic organizations within the community 3.2
Sound district management overall



Community survey

Rankings showing the most change year-to-year	2011	2012
Rankings showing the most positive movement		
Use portable classrooms as an alternative to enlarging schools	3.6	3.8
I would recommend District 41 schools	3.4	3.6
Satisfaction with academics	3.5	3.8
Proud of District 41 schools	3.3	3. 6
Rankings showing the most negative movement		
Respond promptly to questions from the community	3.5	3.1
Involve community members in decision making	3.3	3.0
Provide information to the community about its finances	3.5	3.2
Satisfaction with stakeholder relations	3.2	2.9
Provide a good value in education	3.5	3.2
Maintain an informative Web site	3.8	3.5
District 41 is involved in and is supportive of civic organizations within the community	3.5	3.2



Hadley student survey: 972, or 80%, of students responded, fairly well distributed among grade levels.

Highest satisfaction Lowest satisfaction Children treat each other with respect 21% Worry about being bullied 26% I know what teachers expect 82% Math.....82% Teachers inspire me to learn 49% I can get help when need it 81% Adults treat kids respectfully 52% I have an adult to go to for support 64%



Hadley student survey

Rankings showing the most change year-to-year	2011	2012	
Rankings showing the most positive movement			
Building clean/ready for day	73 ⁰	% 78%	
Exploratory	73 ⁰	% 78%	
Satisfaction with outdoor spaces	58 ^c	% 70%	
Rankings showing the most negative movement			
Kids are respectful to me	74 ⁰	% 69%	
Kids are friendly	73 ⁰	% 68%	
Kids are too gossipy*	50 ^c	% 57%	
Science	76 ⁰	% 81%	
Proud of school	45 ⁰	% 41%	
I Look forward to lunch	90 ⁰	% 86%	
Physical Education	82 ⁰	% 78%	

 $^{\ ^{*}}$ In the case of this question, an increase in percentage indicates a decline in satisfaction.



Elementary student survey: 686, or 88%, of students responded.

Highest satisfaction

I have one good friend at school $\ldots\ldots$ 98%
I understand class rules 97%
Look forward to lunchtime 92%
Reading/writing/math/PE 89%
I know what teacher expects 88%
I feel safe at school
I can get help when need it 87%
I am happy with my progress 87%
Building clean/ready for day
Science84%
Kids are friendly 82%

Lowest satisfaction

Schoolwork challenging 29%
Worry about being bullied
Kids treat other kids respectfully 33%
Ever been bullied
Kids are too gossipy
I am excited about learning 58%
I look forward to school
I have space for books/supplies 69%
Satisfied with clubs/activities 71%



Elementary student survey

Rankings showing the most change year-to-year	2011	2012	
Rankings showing the most positive movement			
I have space for books/supplies	6	5% 69%	
I use computer lab/laptops regularly	6	0% 70%	
Rankings showing the most negative movement			
I am excited about learning	6	5% 58%	
Kids are too gossipy*	3	4% 42%	
Teachers inspire learning	8	4% 78%	
Satisfaction with clubs/activities	7	5% 71%	
Adults treat kids respectfully	8	1% 77%	
I can get materials I need in library	8	2% 78%	
Science	8	8% 84%	

 $^{\ ^{*}}$ In the case of this question, an increase in percentage indicates a decline in satisfaction.



Alumni survey: 14 students from the Hadley class of 2011 took the 17-question survey about their experience in District 41 from elementary school through Hadley.

Preparation for high school is the sum of a student's educational experience up to eighth grade. The alumni survey was meant to find out how well freshmen thought District 41 as a whole prepared them for high school.

Of the respondents to the 17-question survey, all but one taking honors or AP courses (most of them are taking multiple of these), all but one were involved in extracurricular activities, and all plan to go to college.

This group of students was more satisfied with the social-emotional aspects of District 41 than with the academic aspects, and feels that the district could do a better job preparing them for high school, academically and by more attention to study skills and preparing them for the increased homework load of Glenbard West.

Overall experience in D41 2011 2012 Great 12% 14% Good 32% 36% OK 29% 36%
Disappointing
Preparedness for entering high school
Well prepared
Somewhat prepared 29% 43%
Not prepared
Time in D41 was helpful in building friendships
Time in D41 was helpful in learning to
make good decisions
Bullied at school while in D41 32% 29%



Conclusion

The 2012 Satisfaction Survey Project is part of the district's continuous improvement efforts and reflects its commitment to getting better together, and collecting data to know whether it has.

How we have used the survey results

The district has a number of initiatives underway that directly relate to the challenges reflected by the survey. Over time, these initiative should improve stakeholder satisfaction. Examples of these are:

- The renewed long-range plan—with its focus on 21st century learning, financial stability, ambassadorship and communication—will have a positive impact on all areas of the district.
- The work of the district Think Tank will accelerate change, possibly causing greater swings in opinion before resulting in higher sustained levels of satisfaction.
- Alignment of the curriculum to the more rigorous New Common Core is well underway.
- The Culture of Care bully-prevention initiative and district-wide implementation of PBIS address a range of social-emotional factors and provide ways for students, teachers and parents to contribute to a healthy school environment.
- Facility improvements such as the Hadley Courtyard renovation, the

- model classroom project and various capital improvements at all the schools demonstrate the value the district places on having appropriate facilities and its determination to optimize the limited space we have.
- Consistent and transparent financial processes have been in place for some time. The new Financial Advisory Committee and the district's work this spring with the Illinois Policy Institute's Transparency Project will help the district make sure its finances are sustainable and make its financial strengths more evident to the community.
- The district's work on its Positive Core (those attributes that define us when we're at our best) provides a powerful tool for the district to use in strengthening those things it does well. It provides a source of pride to stakeholders as we continue developing a positive culture that is focused on continuous improvement.

This Executive Summary will be used in context with other information to help the district and its Board of Education develop long- and short-term plans congruent with the district's Vision Statement, Learner Characteristics, Long-Range Plan and School Improvement Plans. In coordination with the Board's work on goals and planning, the administration, CIT and the BLTs will dig deeper into the data as part of their work over the course of the year.